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11 February 1966

MEMORANDUM FOR: D/DCI/NIPE

SUBJECT : NIPE Participation in DOD and CIA Program Reviews

1. Now that CIA has a program generally similar to the CIP, I believe it is essential that you make the necessary arrangements so that my participation in the review of that program will be the same as it is with respect to the CIP. To this end the following will be required:

a. Copies of all data submitted to O/PPB in response to their Combined Program Call for FY 1967-72 as it comes in so that I can study it along with the similar CIP data and thereby get a headstart on developing the Community-Wide Program picture.

b. Attendance as an observer at the O/PPB in-house hearings in April and May and at their later hearings with the BOB - these two will combine to parallel my participation as a member of the CIP Review Group. There may be times when O/PPB hearings and CIP Review Group meetings will come at the same time and a choice as to which to attend will have to be made.

2. The requirement that I observe both the DOD and the CIA programs with equal intensity is essential for these reasons:

a. I cannot provide to you and the DCI a solid and comprehensive picture of the Community's planning and programming unless I am equally well informed on the two program packages you wish me to concentrate on -- the CIP and CIA Program.

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b. We could, I believe, easily lose our present goodwill in the DOD if they gained the impression that the DCI's staff continues to look only at them and not at the CIA, thereby reviving the old one-way street complaint.

c. To fully appreciate the Community's planning and programming problems, I should be able to observe the BDB in action against both the CIP and the CIA.

3. I realize that both you and the DCI are completely informed on CIA programming and in any detail that you might wish, so, what could I possibly add to the picture? Simply this, by having the development of both the CIP and the CIA Program monitored from start to finish by the same pair of eyes and ears, you can be provided with a stereoscopic picture of the two side by side. The same could be done by a study of the programs after they have been completed but it would lack that important facet and depth of understanding that derives only through observation of something while it is being built. Furthermore, it is important that the DCI have as good a picture as we can give him of the Community's programs in combination (in stereo) before they have been finally approved by the respective chiefs involved.

4. Incidentally, and in connection with the above, it is interesting to note that the first listed CIA Planning Goal under its Coordination mission is the "systematic review and coordination of Intelligence Community programs and systems (in order to) achieve maximum effectiveness and responsiveness to national requirements at lowest cost". (See page 7 of CIA Planning Assumptions, Goals and Objectives.)


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